

INVESTOR DAY 2021

International Defence

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16 November 2021

Disclaimer

Amounts stated in this presentation are denominated in Singapore Dollars unless stated otherwise.

The forward-looking statements in this presentation reflect the Company's current intentions, plans, expectations, assumptions and beliefs about future events. Actual future performance, outcomes and results may differ materially from those expressed in forward-looking statements as a result of a number of risks, uncertainties and assumptions especially given the evolving COVID-19 situation and its impact globally. Representative examples of these factors include (without limitation) travel and border restrictions, governmental orders on business closures, lock-down and movement restrictions, quarantines, disruption to global supply chains, general industry and economic conditions, interest rate trends, cost of capital and capital availability, competition from other companies and venues for the sale/distribution of goods and services, shifts in customer demands, customers and partners, changes in operating expenses, including employee wages, benefits and training, and governmental and public policy changes, as well as natural disasters which may negatively impact business activities of the ST Engineering Group.

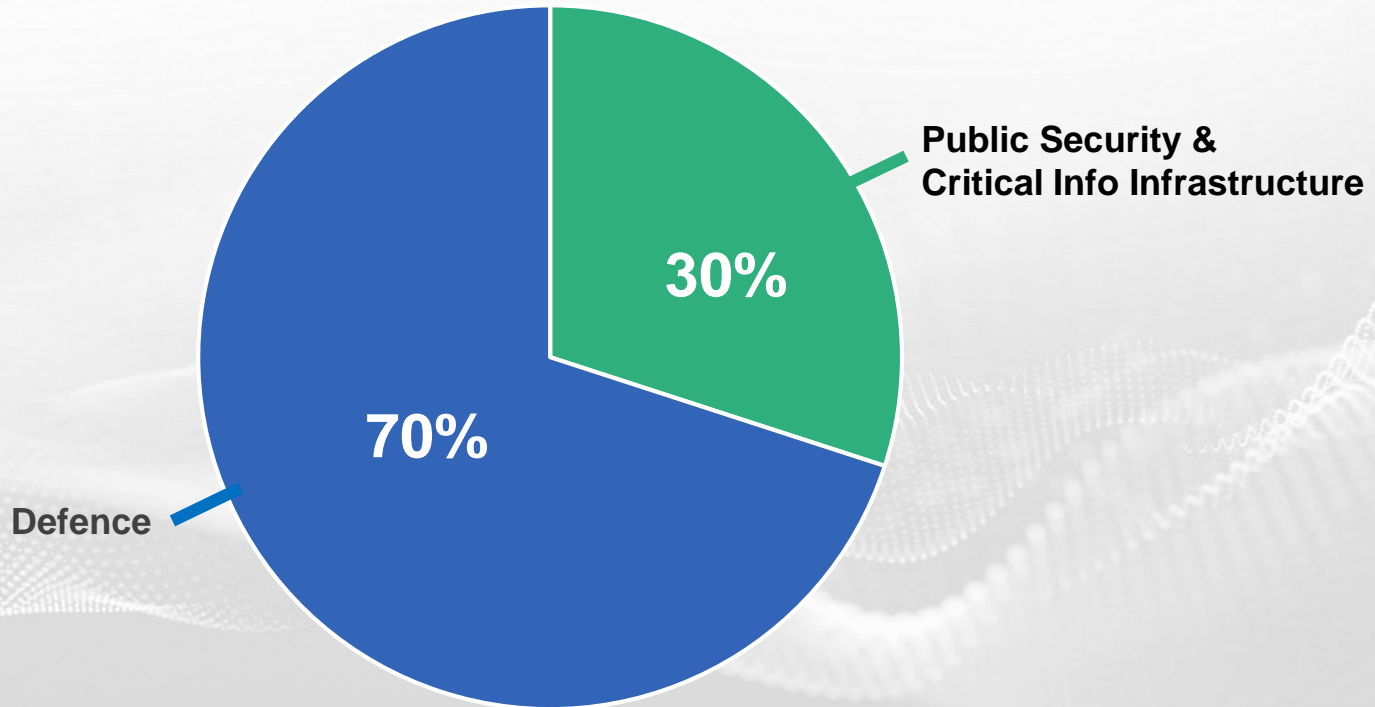
You are cautioned not to place undue reliance on these forward-looking statements, which are based on the current view of management on future events.

Overview of Defence & Public Security (DPS) – Major Lines of Business



DPS Revenue FY2020

By Business Categories



Successes in Global Market

**Cold-Weather All
Terrain Vehicle**
Prototype for US Army



**Offshore Patrol
Vessel** for UAE Navy



C130 MRO (RAFO/Gulf
Air/Lynden)



Polar Security Cutter
for US Coast Guard



World leader for
40mm ammunition
(sold to 44 countries)



Naval MRO

Global Market Trends and Opportunities

Trends



Military transformation through technology innovation



Upgrade / replacement of platforms



Markets increasingly require localisation, technology transfers and offsets

**Attractive
Addressable Market**

~ US\$5b

Over next 5 years

Opportunities



Accelerated adoption of technology



Strong defence budget in the U.S.



Middle East building up their local defence industry (Leverage Singapore's reputation and our ability to localise production)

Growing International Defence Business

Future Operating Concepts

Enhanced Situational Awareness & Decision Making

Interoperability across Air-Land-Sea

Manned-Unmanned Teaming

Technology Enablers & Product Offerings

Data Analytics And Cloud



Emergency Response System



DA-enabled Medical System on Cloud

Smart Surveillance System

Cybersecurity



Cyber Products

5G & Connectivity



VeCom



5G, IoT solutions

Autonomous Technology



Unmanned Surface Vessel



Robotics

Sustainability



ExtremV (HADR* Ops)

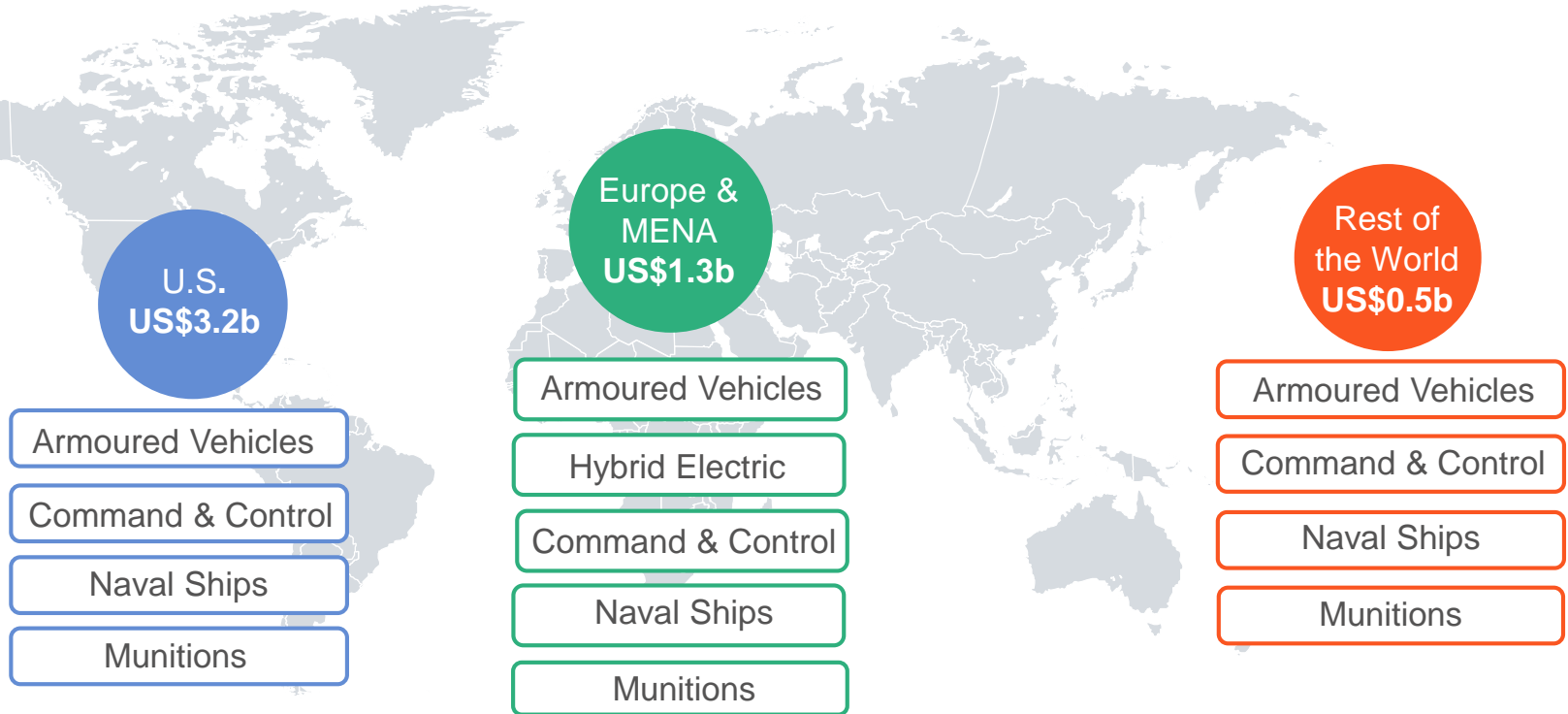


Hybrid Drive



Training Simulator

Addressable Markets for International Defence



Thank you